

Standard	Statement		Score	Improvement areas
1 The responsibilities of the CFO and leadership team	A	The leadership team is able to demonstrate that the services provided by the authority provide value for money <i>'Putting place proper arrangements to secure economy, efficiency and effectiveness from their resources. This includes taking properly informed decisions and managing key operational and financial risks so that they can deliver their objectives and safeguard public money.'</i>	4	Clear and consistent understanding of VFM, including mechanisms to promote VFM Minor improvement recommendations from Grant Thornton's Value for Money Review which will remain qualified until the OFSTED rating of Children Services is reviewed
	B	The authority complies with the CIPFA Statement on the Role of the Chief Finance Officer in Local Government	5	n/a
2 Governance and financial management style	C	The leadership team demonstrates in its actions and behaviours responsibility for governance and internal control	5	n/a
	D	The authority applies the CIPFA/SOLACE (Society of Local Authority Chief Executives) Delivering Good Governance in Local Government: Framework (2016)	4.5	Tightening of the robustness of the assurance process to support the AGS
	E	The financial management style of the authority supports financial sustainability	4	Continuing to improve financial literacy and accountability across the organisation
3 Long to medium term financial management	F	The authority has carried out a credible and transparent financial resilience assessment	5	n/a
	G	The authority understands its prospects for financial sustainability in the longer term and has reported this clearly to members	4.5	Further developing a robust approach to financial scenario planning, including modelling of the impact of the Fair Funding Review
	H	The authority complies with the CIPFA Prudential Code for Capital Finance in Local Authorities	4.5	Review of MRP based on External Auditors comments (included in the 2022/23 MRP Policy)
	I	The authority has a rolling multi-year medium-term financial plan consistent with sustainable service plans	4	Full roll-out of the twin track approach will enhance our approach in this area
4 The annual budget	J	The authority complies with its statutory obligations in respect of the budget setting process	5	n/a
	K	The budget report includes a statement by the chief finance officer on the robustness of the estimates and a statement of the adequacy of the proposed financial reserves	5	n/a
5 Stakeholder engagement	L	The authority has engaged where appropriate with key stakeholders in developing its long-term financial strategy, medium-term financial plan and annual budget	5	n/a

and business plans	M	The authority uses an appropriate documented option appraisal methodology to demonstrate the value for money of its decisions	4	Ensure that recently developed option appraisal methodology and guidance are rolled out and adopted across the organisation.
6 Monitoring financial performance	N	The leadership team takes action using reports, enabling it to identify and correct emerging risks to its budget strategy and financial sustainability	4	Reporting the performance of the authority's significant delivery partnerships such contract monitoring data. Enhanced approach to performance reporting implemented to Corporate Leadership Team, including insights from similar organisations.
	O	The leadership team takes action using reports enabling it to identify and correct emerging risks to its budget strategy and financial sustainability	5	n/a
	P	The chief finance officer has personal responsibility for ensuring that the statutory accounts provided to the local authority comply with the Code of Practice on Local Authority Accounting in the United Kingdom	5	n/a
	Q	The presentation of the final outturn figures and variations from budget allow the leadership team to make strategic financial decisions	5	n/a

Leadership	Accountability	Transparency	Standards	Assurance	Sustainability
A	D	L	H	C	E
B	P	M	J	F	G
O	Q		K	N	I

Key to principles:

Organisational **leadership** - demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture.

Accountability – based on medium-term financial planning that drives the annual budget process supported by effective risk management, quality supporting data and whole life costs.

Financial management is undertaken with **transparency** at its core using consistent, meaningful and understandable data, reported frequently with evidence of periodic officer action and elected member decision making.

Adherence to professional **standards** is promoted by the leadership team and is evidenced.

Sources of **assurance** are recognised as an effective tool mainstreamed into financial management, including political scrutiny and the results of external audit, internal audit and inspection.

The long-term **sustainability** of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources.